



UNIVERSITAS INDONESIA
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FACULTY OF ADMINISTRATIVE SCIENCE

CERTIFICATE OF APPRECIATION

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proudly presented to

Denada Faraswacyen L. Gaol

as a Participant at Guest Lecture Prof. Jacob Torfing With the Theme “Collaborative Governance: What is it Good for,
and How Do We Sustain it Throught Metagovernance, Institutional Design and Leadership”
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