



# *Certificate of Appreciation*

**This is to certify that**

*Rusdiyanta Rusdiyanta & Ahmad Nabil Fauzi*

---

**has presented a paper titled**

**Asymmetric Policy as an Instrument for Accelerating Development in the  
Border Region of West Kalimantan**

**at**

**THE 3<sup>RD</sup> INTERNATIONAL CONFERENCE ON  
CROSS-DISCIPLINARY ACADEMIC RESEARCH  
2025 (ICAR 2025)**

**29<sup>th</sup> - 30<sup>th</sup> September 2025 | Premiera Hotel, Kuala Lumpur**

***Organised by***  
**Universiti Poly-Tech Malaysia (UPTM)**

**Assoc. Prof. Dr. Muhamad Nizam Jali**  
Deputy Vice Chancellor, Research & Innovation  
Universiti Poly-Tech Malaysia